

Financial and Non-Financial Data

Ten-Year Financial and Non-Financial Summary

	FY	Unit			← Japanese Standard IFRS →						
		2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
Financial Data*1											
Revenue*2	Billion yen	151.1	96.4	94.3	111.4	119.4	106.8	115.8	110.4	135.6	164.8
Operating profit*2	Billion yen	11.2	7.5	9.6	10.5	6.1	2.0	13.8	13.4	18.0	25.1
Pre-tax income	Billion yen	10.8	7.3	9.9	9.7	5.9	1.8	13.4	12.4	17.7	26.1
Income for the year attributable to owners of the parent company	Billion yen	5.9	4.5	6.0	5.8	2.9	-1.2	9.4	9.0	9.8	25.7
Total capital	Billion yen	38.9	42.0	46.5	51.0	49.0	44.8	64.4	67.8	69.2	97.9
Total assets	Billion yen	58.3	62.3	66.1	104.9	101.6	89.0	131.5	160.3	230.0	244.8
Capital investment	Billion yen	1.6	1.3	1.1	1.5	1.7	3.0	3.1	5.7	4.2	5.3
Depreciation	Billion yen	2.3	2.1	1.8	1.8	2.4	2.3	2.3	2.3	2.8	2.5
R&D expenses	Billion yen	0.36	0.35	0.37	0.44	0.50	0.51	0.51	0.45	0.35	0.32
Cash flow from operating activities	Billion yen	11.3	-0.4	14.1	9.4	14.3	3.3	-13.4	-20.6	4.5	-33.4
Cash flow from investing activities	Billion yen	-2.3	-2.1	-1.1	-29.6	-1.9	-2.4	-2.8	-5.6	1.9	-2.8
Cash flow from financing activities	Billion yen	-7.7	2.6	-8.0	21.4	-6.5	-6.6	29.8	18.3	0.3	24.4
Basic earnings per share (EPS)*3	Yen	91.60	69.62	91.75	88.45	43.74	-18.62	135.39	114.07	125.12	326.90
Equity attributable to owners of the parent company per share (BPS)*3	Yen	599.39	644.28	711.26	771.41	745.28	679.51	813.60	861.58	879.00	1,244.06
Dividend per share*3	Yen	30.00	30.00	30.00	30.00	30.00	30.00	31.50	60.00	65.00	85.00
Operating profit margin	%	7.4	7.8	10.2	9.4	5.1	1.9	11.9	12.2	13.3	15.2
Return on equity (ROE) attributable to owners of the parent company	%	16.2	11.2	13.6	11.9	5.8	-2.6	17.3	13.6	14.4	30.8
Pre-tax return on assets (ROA)	%	19.0	12.9	15.6	12.4	5.7	1.8	12.2	8.5	9.0	11.0
Ratio of equity attributable to owners of the parent company	%	66.6	67.3	70.1	48.2	47.8	49.8	49.0	42.3	30.1	40.0
Payout ratio	%	32.8	43.1	32.7	33.9	68.6	-	23.3	52.6	52.0	26.0
Non-Financial Information*4											
Number of employees		1,277	1,328	1,360	2,080	2,005	1,961	1,928	2,042	1,574	1,510
Percentage of women in the workforce	%	9.4	10.4	10.5	12.0	11.7	11.8	11.5	11.6	9.9	9.0
Percentage of employees outside Japan	%	2.8	3.2	4.0	20.2	18.4	17.5	16.7	21.2	23.4	24.7
Number of new hires		-	-	-	-	-	-	-	-	-	74
Percentage of women among new hires	%	-	-	-	-	-	-	-	-	-	10.8
Percentage of managers among women	%	-	-	-	-	-	-	-	-	-	8.5
Average years of employment (men)	Year	-	-	-	-	-	-	-	-	-	14.8
Average years of employment (women)	Year	-	-	-	-	-	-	-	-	-	13.1
Number of directors*5		8	8	10	10	9	9	9	9	8	8
Percentage of Board of Directors members who are women	%	0.0	0.0	0.0	0.0	0.0	0.0	11.1	11.1	12.5	12.5
Electricity consumption	1,000 kWh	23,186	22,669	22,963	23,292	47,522	46,354	45,542	44,509	49,993	48,413
CO ₂ emissions resulting from energy sources such as electricity and gasoline	1,000 tons	-	-	-	-	40.6	39.5	39.4	39.1	40.0	38.0

Note 1

Since the Group adopted the International Financial Reporting Standards (IFRS) in fiscal 2016, the financial figures for fiscal 2015 are also shown based on IFRS.

Note 2

The business of Fuji Medical Instruments Mfg. Co., Ltd. was categorized as a non-consolidated business in fiscal 2019. As a result, the revenue and operating profit figures for fiscal 2018 and 2019 reflect this change.

Note 3

On April 1, 2021, a stock split was conducted with a ratio of two-for-one, and the calculation is based on the assumption that the stock split was conducted at the beginning of fiscal 2011.

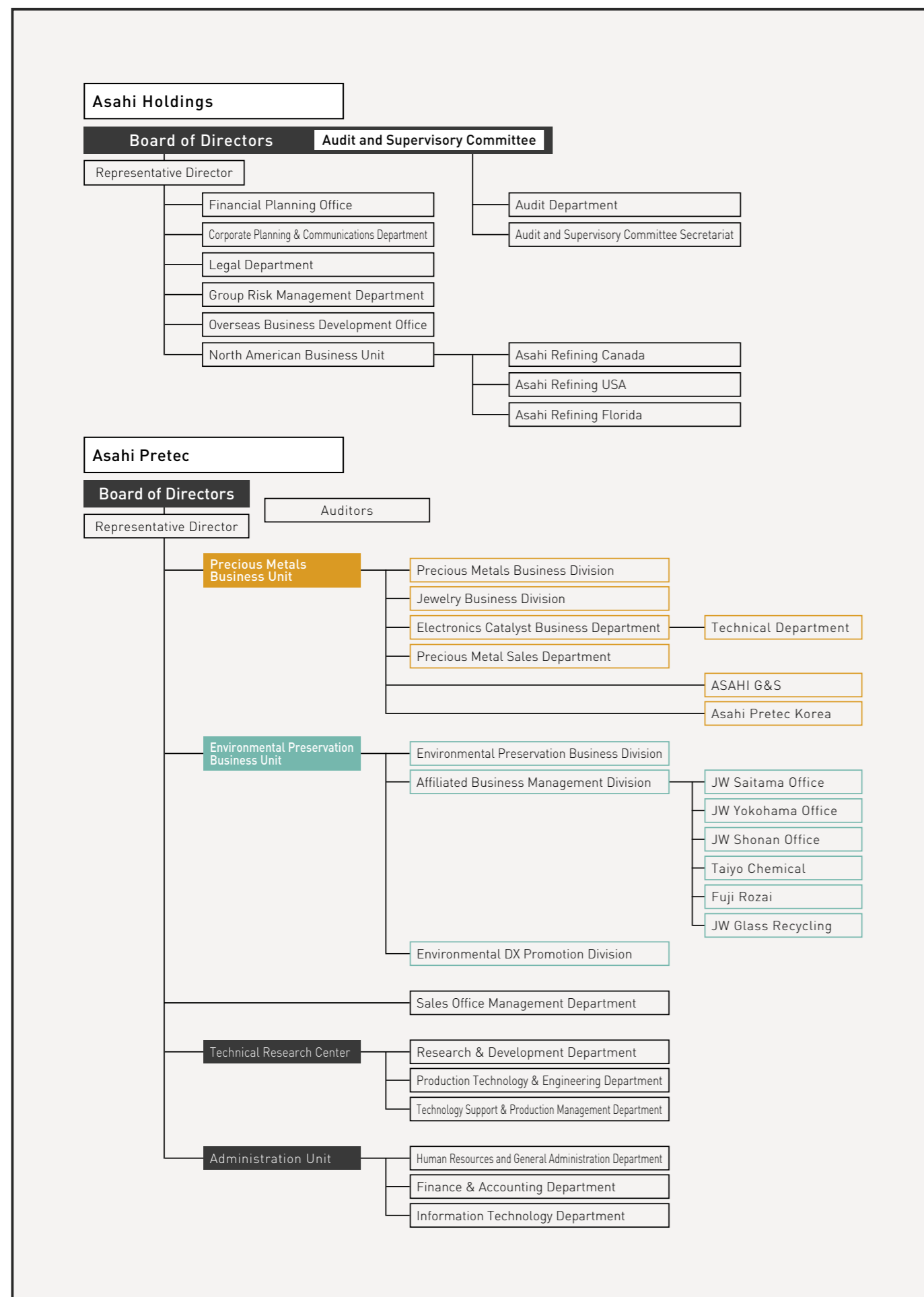
Note 4

The annual non-financial information is compiled as of March 31.

Note 5

The company transitioned to a "company with Audit and Supervisory Committees" structure in fiscal 2015. Through fiscal 2014, the figures include the number of Auditors.

Group Company Structure



[As of April 1, 2021]

Corporate Group Overview

Asahi Holdings, Inc.

Established: July 1952
 Incorporated: April 2009
 Capital: 7,790 million yen
 Representative Director: Tomoya Higashiura
 Head Office: Nissay Sannomiya Building 16F 4-4-17 Kano-cho, Chuo-ku, Kobe, Hyogo 650-0001 Japan
 TEL: +81-78-333-5633 FAX: +81-78-333-5681
 Sapia Tower 11F 1-7-12 Marunouchi, Chiyoda-ku, Tokyo 100-0005 Japan
 TEL: +81-3-6270-1833 FAX: +81-3-6270-1859
 Number of employees (consolidated): 1,510 (As of March 31, 2021)
 URL: <https://www.asahiholdings.com/english/>



Kobe Head Office Tokyo Head Office

Subsidiaries

Asahi Refining USA Inc. Asahi Refining Canada Ltd.
 Asahi Refining Florida LLC

Asahi Pretec Corp.

Business Activities: Precious metals recycling, industrial waste management and other environmental preservation activities
 Representative Director: Hiroyuki Nakanishi
 Headquarters: Nissay Sannomiya Building 16F 4-4-17 Kano-cho, Chuo-ku, Kobe, Hyogo 650-0001 Japan
 TEL: +81-78-333-5600 FAX: +81-78-333-5681
 Sapia Tower 11F 1-7-12 Marunouchi, Chiyoda-ku, Tokyo 100-0005 Japan
 TEL: +81-3-6270-1820 FAX: +81-3-6270-1825
 URL: <https://www.asahipretec.com/> (Japanese Only)

Precious Metals Recycling Business

Domestic Business Locations

Research Laboratory: Technical Research Center (Kobe)
 Plants: Saitama, Nagano, Amagasaki, Kobe, Technical Research Center, Ehime, Fukuoka
 Business offices: Sapporo, Aomori, Sendai, Niigata, Kitakanto, Kanto, Yokohama, Kofu, Nagano, Shizuoka, Nagoya, Hokuriku, Hanshin, Kobe, Okayama, Hiroshima, Shikoku, Fukuoka, Kagoshima, Okinawa

Subsidiaries

ASAHI G&S SDN. BHD. (Malaysia) Asahi Pretec Korea Co., Ltd.

Environmental Preservation Business

Domestic Business Locations

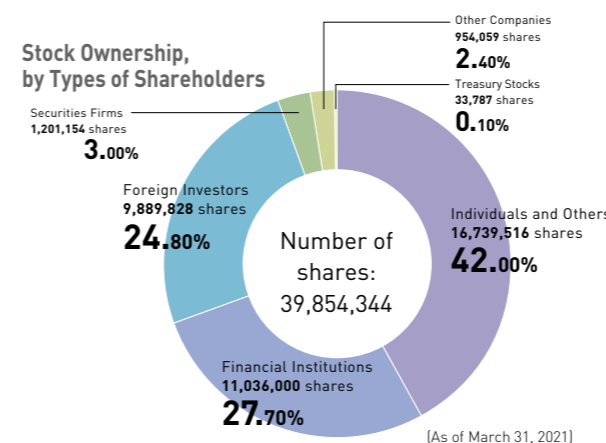
Plants: Kobe, Kitakyushu, Kitakyushu Hibiki
 Business offices: Sapporo, Sendai, Kitakanto, Yokohama, Shizuoka, Nagoya, Hokuriku, Kobe, Okayama, Hiroshima, Kitakyushu, Okinawa

Subsidiaries

Japan Waste Corporation JW Chemitech Co., Ltd.
 Nihon Chemitech Logitem Co., Ltd. JW Glass Recycling Co., Ltd.
 Taiyo Chemical Co., Ltd. Fuji Rozai Co., Ltd.

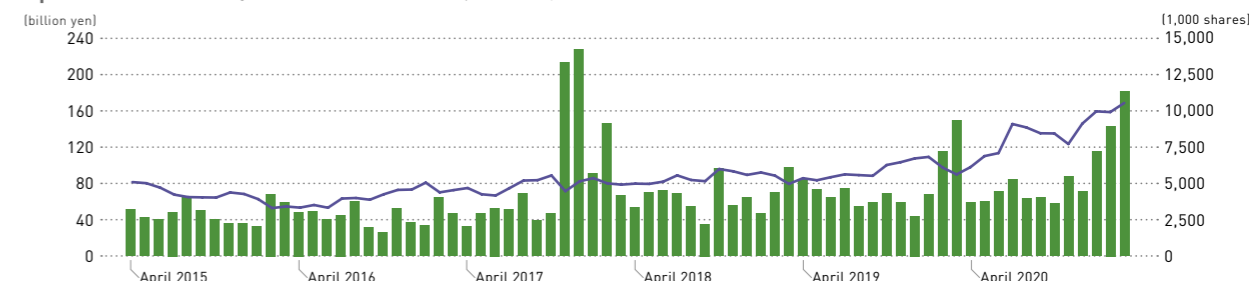
[As of April 1, 2021]

Share Information



* On April 1, 2021, a stock split was conducted with a ratio of two-for-one, and the number of issued shares is now 79,708,688 shares.

Market Capitalization



Major Shareholders

Shareholder Name	Number of Shares Held	Shareholding Ratio (%)
The Master Trust Bank of Japan, Ltd. (trust account)	3,045,200	7.64
Custody Bank of Japan, Ltd. (trust account)	2,428,600	6.09
Mitsuharu Terayama	887,145	2.22
State Street Bank West Client - Treaty 505234	772,800	1.93
Masamichi Terayama	742,345	1.86
Asahi Employee Stock Ownership Plan	711,800	1.78
Custody Bank of Japan, Ltd. (Trust Account 5)	569,100	1.42
Custody Bank of Japan, Ltd. (securities investment trust account)	520,400	1.30
Custody Bank of Japan, Ltd. (Trust Account 6)	504,600	1.26
JP Morgan Chase Bank 385781	495,029	1.24